

The Levels Formed Commercialization of Agricultural Biotechnology in Researchers' Opinion

¹Vahideh Birjandi, ²Mahmoud Hosseini, ³Mohammad Chizari and ¹Iraj Malek Mohammadi

¹Department of Agricultural Extension and Education,

Islamic Azad University, Science and Research Branch, Tehran, Iran

²Department of Agricultural Extension and Education, University of Tehran, Karaj, Iran

³Department of Agricultural Extension and Education,

University of Tarbiat Modares, Tehran, Iran

Abstract: Biotechnology is the application of biology to improve quality of life via the innovation use of cellular and molecular processes to develop beneficial technologies and products. While agricultural biotechnology research findings don't apply to eliminate needs, resources will waste. Despite of applying findings' researches on biotechnology in agriculture, most of them just are published in scientific journals but they aren't accessible to utilizers, due to the fact that these findings require converting to applied products. So, the major purpose of this study was to identify the levels formed commercialization of biotechnology's findings by agricultural biotechnology researchers of Iran. The population for the study was 170 biotechnology researchers engaged in governmental agricultural research institutions of Iran and data collected by using a questionnaire. In this study, an exploratory factor analysis technique in SPSS_{win16} was used to summarize and sort many variables in some factors. The results of factor analysis were shown that five latent factors including idea creation, development of technology, Business opportunity searching, entering to the market and expanding the business and commercialization continuing formed the levels of agricultural biotechnology's findings commercialization. Among those factors idea creation factor with 3.43 eigenvalue was in the first.

Key words: Commercialization levels, exploratory factor analysis technique, Biology and Biotechnology, Agriculture, Iran

INTRODUCTION

Over the past three decades, the biotechnology industry has emerged as a critical and dynamic source of new technologies for the agricultural industries (Gans and Stern, 2002). Emerging agricultural biotechnology leads to economic growth and improvements in life quality, environment and industrial productivity. Governments in developing countries and investors intend to increase bio entrepreneurship.

James (2009) declares that during 1996-2012 millions of farmers in 30 countries, adopting biotechnology products. Because biotechnology products cause considerable and sustainable economic, social and environmental benefits, they trust on biotechnology. Agricultural biotechnology creates great expectations about food production, livestock and fishery. In spite of that biotechnology is entering into Industrializing phase.

So, adapting biotechnology products to environment and their effects requires considering. Commercialization

of university's research related to roles and functions of the office technology transfer, incentives for researchers, licensing procedures, mechanism of commercialization such as spin-offs and start-ups (Hussain *et al.*, 2011).

According to Kapeleris, commercialization is defined as the process of taking an idea to successful results in the market, that it's a product, service, process or organizational system. Commercialization should also include knowledge diffusion, advising services and contract research. Maarse and Bogers (2012) stated that while some innovation projects are driven by latent and unsatisfied customer needs (market-driven innovation), others are driven by the creation of a new technology or scientific advance (technology-driven innovation).

Public acceptance of crop biotechnology has been a lingering concern in Asia. So, the benefits of biotech crops still require to be communicated to the public. Neglecting to identify the needs, interests and concerns of the primary stakeholders or publics in the biotechnology has been a major factor in the emergence of argument (Navarro and Hautea, 2011).

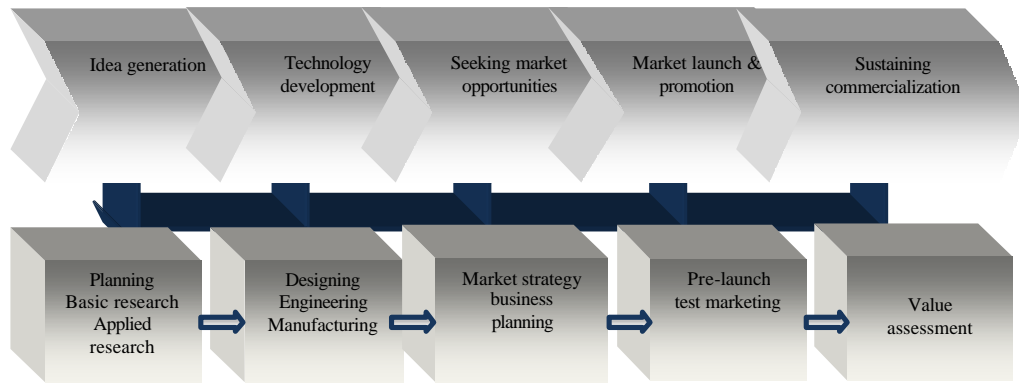


Fig. 1: Preliminary framework for technology commercialization

Some key factors enhance biotechnology commercialization that including an entrepreneurial environment, adequate services on law issues and patent, biotechnology services and sufficient management expertise. Among Asian, African and Middle East countries, Iran has a superior occasion on agricultural biotechnology and 13 technologies have commercialized.

In the other hand, one of the problems in agriculture is that researches aren't targeted and research findings aren't commercialized. As well as, Qasem Sharbiani remarks privatization, supportive laws, creating and transferring of technology, marketing and cultural issues as biotechnology production constrains in Iran.

Kajanus *et al.* (2011) declared that restricts of innovation commercialization are including finance, networking, marketing, and business environment which effect on commercialization process.

As some authors such as Kajanus *et al.* (2011) and Obiora (2013) emphasized on the roll of information in commercialization process, awareness of the commercialization levels' biotechnology findings crucial for bio entrepreneurs.

Valadan stated the commercialization levels of researches on agricultural and natural resources, respectively as need assessment, studding of market, idea generation, research, IP, technology assessment and development, technology marketing, transfer of technology, new enterprise establishing, marketing for new products.

Also, Goudarzi declared innovation, research, commercialization strategy, new service/product development, launch to the market respectively as the commercialization levels.

The commercialization levels by Goldsmith (1999) model as well, included research, feasibility, development, introduce, growth and maturity, respectively. Moreover, the commercialization levels in Jolly model, respectively included idea imagination, benefits mobilization, growth,

resources mobilization, exposure, market mobilization, expanse, property mobilization, commercialization sustaining and understanding of long-time value. In addition, Maattanen emphasized on idea generation, technology development, seeking market opportunity, launch to the market, sustaining of commercialization as the commercialization levels in sequence (Fig. 1).

MATERIALS AND METHODS

The research type was applied, descriptive and quantitative method. In this study, stratification sampling was applied and population for the study was 170 biotechnology researchers engaged in governmental agricultural research institutions of Iran. Data collected by using a questionnaire and the reliability of the questionnaire was measured by using a Pilot test and Cronbach's alpha method and the reliability for the overall instruments was estimated 0.85 and for the commercialization levels was estimated 0.88. The levels formed commercialization of biotechnology's findings was identified by using exploratory factor analysis technique and the data was analyzed by using statistical methods in SPSS_{win16}. Items of levels were obtained through a comprehensive literature review.

The major purpose of this study was to identify the levels formed commercialization of agricultural biotechnology findings' researches by agricultural biotechnology researchers and its objectives were:

- Awareness of some personal and professional characteristics of this research's respondents
- To identify the levels formed commercialization of biotechnology's research findings
- To summarize items formed each level of biotechnology's findings commercialization
- To sort the levels formed commercialization of biotechnology's findings

- To determine influence of each item on forming each level by biotechnology researchers in governmental agricultural research institutions of Iran

RESULTS AND DISCUSSION

Findings of researches showed that approximately, 80% of researchers as respondents had PhD degree and 20% had master degree. According of findings of the research, 80% of researchers had studied agricultural engineering and only 3% had studied natural resources. Also, findings of research showed that the average of research articles' number in the case of agricultural biotechnology is 27 articles that 55.5% of researchers as respondents have 1-20 published articles and 0.6% (one researcher) has 120 articles. Finally, based on the results of the study, the average of respondents' research background is 19 years.

In this study, significance of Bartlet test and KMO score were respectively 99 and 0.84% which showed that variables were suitable for factor analysis. According to Kaiser Criterion, five factors with >1 eigenvalue were extracted (Table 1).

After factors' varimax rotation as shown in Table 2, variables sorted in five factors and only factor loadings than are >0.50 were reported. These five factors (commercialization's levels) were named based on variables loaded on each of them. The first factor was named idea creation with 3.43 eigenvalue and explained 68.67% of the total variance of variables. The second factors named development of technology which eigenvalue for this factor was 0.64 and explained 12.85% of the total variance of variables. Also, the third factor identified as business opportunity searching with 0.38 and explained 7.64% of the total variance of variables. The forth factor named entering to the market and business extending which its eigenvalue was 0.30 and explained 6.03% of the total variance of variables. Ultimately, the

fifth factor identified as commercialization continuing which eigenvalue for this factor was 0.24 and explained 4.80% of the total variance of variables.

Variables loaded on each factor along with their factor loadings have shown in Table 3-7. In order of priority based on factor loading, need assessment of agricultural sector (0.945) is the most important activity in the first level and feasibility of basic and initial agricultural biotechnology researches (0.941) is an important activity in forming of idea creation level as shown in Table 3.

According to priority based on factor loading, intellectual property creation in biotechnology industry (0.945) is the most important activity in the first level and Feasibility of basic and initial agricultural biotechnology researches (0.965) is the most significant activity in technology development level. Then, applied biotechnology research (0.950) is an important activity in the second level as shown in Table 4.

Based on factor loadings on the third factor as shown in Table 5, designing and performance of a biotechnology business model (0.925) and limited sale of the agricultural biotechnology production (0.925) are the most important activities to form business opportunities searching level.

According to the factor loadings on the forth factor as shown in Table 6, Share information through communicational channels (0.922) is the most significant activity to constitute entering to the market and expanding the business level. Also, set regulation on biotechnology commercialization (0.920) is necessary to form the forth level.

Based on factor loadings on the last factor as shown in Table 7, Long time profit warranty for the biotechnology researcher as inventor (0.924) is the most significant activity to form commercialization continuing level. Then, changing production through applications improvement or continues use by utilizers (0.910) is an important activity in the fifth level.

Table 1: Summery of literature on commercialization

| Levels | Authors 1 |
|---|--|
| Idea creation | Cybrary Manage, Kainuma, BarZakay, Hashemi and Shabanali Farni |
| Development of technology | Maattanen, Enzing, Visalakshi and Khilji |
| Business opportunity searching | Maattanen, Ferguson, Hashemi, Valadan and Goudarzi |
| Entering to the market and expanding the business | Maattanen, IBIA, Ferguson and Goudarzi |
| Commercialization continuing | Kajanus <i>et al.</i> (2011) |

Table 2: Factors extracted, eigenvalue and variance after factor rotation

| No. of factor | Eigenvalue | Variance (%) |
|---------------|------------|--------------|
| 1 | 3.43 | 68.67 |
| 2 | 0.64 | 12.85 |
| 3 | 0.38 | 7.64 |
| 4 | 0.30 | 6.03 |
| 5 | 0.24 | 4.80 |

Table 3: Variables loaded on the first factor

| Factors | Variables | Factor loading |
|---------------|--|----------------|
| Idea creation | Need assessment of agricultural sector | 0.945 |
| | Feasibility of basic and initial agricultural biotechnology researches | 0.941 |
| | Examination possibility of new biotechnology production technically | 0.922 |
| | Manner of the technology response to the needs | 0.920 |
| | Resources and expenditures prediction | 0.917 |
| | Prediction of applying new biotechnology products effects | 0.892 |
| | Benefits prediction of new biotechnology products commercialization | 0.885 |

Table 4: Variables loaded on the second factor 2

| Factors | Variables | Factor loading |
|---------------------------|--|----------------|
| Development of technology | Intellectual property creation in biotechnology industry | 0.965 |
| | Applied biotechnology researches | 0.950 |
| | Technology variation and modification indigenously | 0.947 |
| | Technical support with new biotechnology production | 0.925 |
| | Allocation resources for preliminary commercialization decision | 0.919 |
| | Preliminary identifying of the agricultural biotechnology market | 0.900 |
| | Conversion new idea to applied biotechnology production | 0.897 |

Table 5: Variables loaded on the third factor

| Factors | Variables | Factor loading |
|--------------------------------|--|----------------|
| Business opportunity searching | Designing and performance of a biotechnology business model | 0.925 |
| | Limited sale of the agricultural biotechnology production | 0.925 |
| | Demand creation and resistance reduction to the new agricultural biotechnology product | 0.922 |
| | Assessment of new biotechnology production to final manufacture | 0.923 |
| | Identifying business opportunities for commercialization | 0.913 |
| | Biotechnology production prototype manufacturing | 0.876 |
| | Final deciding for the new biotechnology commercialization | 0.858 |

Table 6: Variables loaded on the forth factor 4

| Factors | Variables | Factor loading |
|---|--|----------------|
| Manufacturing and commercialization the new biotechnology | Share information through communicational channels | 0.922 |
| | Set regulations on biotechnology commercialization | 0.920 |
| | Mobilization assets for new biotechnology production delivery | 0.915 |
| | Conversion new biotechnology to commerciality feasible and large scale manufacturing and commercialization the new biotechnology | 0.912 |
| | Finding appropriate market of biotechnology production | 0.901 |
| | Adopting and entering the new agricultural biotechnology production by utilizers | 0.879 |
| | Marketing expanding of the new agricultural biotechnology production | 0.808 |

Table 7: Variables loaded on the fifth factor

| Factors | Variables | Factor loading |
|------------------------------|--|----------------|
| Commercialization continuing | Long time profit warranty for the biotechnology researcher as inventor | 0.924 |
| | Changing production through applications improvement or continues use by utilizers | 0.910 |
| | Commercialization stability through maintaining the new biotechnology production dominance long time | 0.886 |
| | Comprehending the new biotechnology production advantages by users and its effects appearance | 0.884 |
| | Expanding the new biotechnology production use | 0.881 |
| | Supporting the new biotechnology production manufacture | 0.878 |
| | Assessment of users satisfaction and feedback | 0.847 |

CONCLUSION

In this study, the levels formed commercialization of biotechnology's findings were summarized in five factors as idea creation, development of technology, business opportunity searching, entering to the market and expanding the business and commercialization continuing. According to the results, idea creation explained 68.67% of the total variance of the levels formed

commercialization of biotechnology's findings and became the first factor. Based on the results of exploratory factor analysis, need assessment of agricultural sector was the most important activity in the first level. Because biotechnology requires be adapted and modified to needs in which it will be invented to eliminate. These findings were verified by researchers such as Maattanen, IL Small Business Development Center, Maarse and Bogers, Olsen, AIC and Ferguson (2008).

Also, IP creation in biotechnology industry was the most influential activity in the second level. Due to the fact that intellectual property creates worth and benefit. These results were verified by researchers such as Gans and Stern (2002), Boehlje (2004), Indarti and Wahid (2013) and Haeussler (2011).

As well as, designing and performance of a biotechnology business model was the most important activity in the third level. Designing a business model is necessary for investors or factory owners and it's a path plan to develop strategic programs and actions. This finding was verified by researchers such as IL Small Business Development Center, Valadan, Mozentzer and Berger, Olsen, Ferguson.

In addition, in the forth level, set regulations on biotechnology commercialization was influential. This result was verified by researchers such as Gans and Stern (2002), Newell (2007) and Indarti and Wahid (2013). And also in market and expanding the business phase, large scale manufacturing and in fact, commercialization occurred. Due to the fact that information about economic resources, expenditures and target market make industry capable of assessing opportunities reliably. This finding was verified by researchers such as Kajanus *et al.* (2011).

RECOMMENDATIONS

Finally, long time profit secure for the inventors in the fifth level was the most influential activity. In order to motive the researchers to commercialize their achievements. This finding was verified by researchers such as Olsen, Goudarzi and Ferguson. Eventually, findings of this study, suggest some recommendations as bellow:

- Allocating certain share of biotechnology license sale or assignment's income to the innovator researchers as royalty to protect their right
- Registering patent on biotechnology for the researches as innovators but not the research institute
- Providing credit facilities to operate and develop small and medium enterprises to researchers and entrepreneurs on agricultural biotechnology
- Set regulations to allotment of benefits from commercialization researchers' inventions fairly
- Providing agricultural extension system with educational extension workers to assess farmers' needs and problems about agricultural inputs such as bio fertilizer, bio pesticide
- Determining researches priorities at the extension-research committee jointly and transferring feedback of the farmers' needs to research institutes by extension workers

REFERENCES

- Boehlje, M., 2004. Business challenges in commercialization of agricultural technology. *Int. Food Agribus. Manage. Rev.*, 7: 91-104.
- Gans, J. and S. Stern, 2002. *Managing Ideas: Commercialization Strategies for Biotechnology*. Melbourne Business School, Melbourne, Victoria.
- Goldsmith, H.R., 1999. *Technology Commercialization Model*. Arkansas Small Business and Technology Development Center, Little Rock, Arkansas.
- Haeussler, C., 2011. The determinants of commercialization strategy: Idiosyncrasies in British and German biotechnology. *Entrepreneurship Theory Pract.*, 35: 653-681.
- Hussain, W.M.H.W., W.K. Mujani, M.N. Ab. Rahman, N.I. Yaakub and Z.A. Zainol, 2011. Undue influence in the commercialization of university research. *Int. Bus. Manage.*, 5: 331-338.
- Indarti, N. and F. Wahid, 2013. How do Indonesian industries perceive university-industry collaboration?. Motivations, benefits and problems. *Int. J. Technol. Transfer Commercialisation*, 12: 157-171.
- James, C., 2009. Brief 41: Global Status of Commercialized Biotech/GM Crops: 2009. ISAAA Brief International Service for the Acquisition of Agri-biotech Applications, Ithaca, New York, ISBN: 978-1-892456-48-6, Pages: 290.
- Kajanus, M., M. Heinonen, T. Eskelinen and J. Pellikka, 2011. Challenges in commercialisation processes of product innovation among SMEs. *Proceedings of the EBRF 2011 Conference on Research Forum to Understand Buisness in Knowledge Society*, December 14-15, 2011, Aalto University, Espoo, Finland, pp: 1-13.
- Maarse, J.H. and M. Bogers, 2012. An Integrative Model for Technology-Driven Innovation and External Technology Commercialization. In: *Open Innovation at Firms and Public Administrations: Technologies for Value Creation*. Carmen, D.P.H. and D. Lopez (Eds.). IGI Global, Pennsylvania, USA., pp: 59-78.
- Navarro, M. and R. Hautea, 2011. Communication challenges in crop biotechnology. *The Asia opacific experience*. *Asia Pac. J. Mol. Biol. Biotechnol.*, 19: 131-136.
- Newell, P., 2007. Biotech firms, biotech politics negotiating GMOs in India. *J. Env. Dev.*, 16: 183-206.
- Obiora, C.J., 2013. Challenges facing agricultural extension agents in disseminating climate change innovations to farmers: Insight from Anambra State, Nigeria. *Greener J. Agri. Sci.*, 3: 692-696.